

Tilbury Douglas Construction Limited Oberon Road Exeter EX1 3QD Phone – 01392 203350

2nd November 2021

To whom it may concern

Personal reference - Rod Courts

Dear Sir or Madam,

I worked with Rod Courts in my capacity as Principal Contractor's Contracts Manager on a project that completed in June 2021.

The project was for a government client. Due to the security regime of the project, I regret that I am unable to provide any details of what we built.

Rod was employed as Project Manager for our mechanical and electrical subcontractor, Sudlows Ltd. I am pleased to report that I found Rod to be professional, competent and courteous. He was also diligent in his role and led by example in his timekeeping and work ethic.

In summary, I have no hesitation in providing a positive reference. Should you wish to contact me for any further information my contact details are below.

Yours faithfully,

Mr Simon Came BSc (Hons) MCIOB Contracts Manager Tilbury Douglas Construction Ltd

Simon.Came@TilburyDouglas.co.uk